

WORK SESSION AGENDA
UNIFIED GOVERNMENT OF ATHENS-CLARKE COUNTY, GEORGIA
TUESDAY, MARCH 26, 2019 – 5:30 P.M.
CITY HALL COMMISSION
CHAMBER

- A. Call to order Mayor Kelly Girtz

- B. Special Purpose Local Option Sales Tax Dr. Shannon Wilder, Chair
SPLOST 2020 Citizens Advisory Committee

- C. Adjourn

A qualified interpreter for the hearing impaired is available upon request at least 10 days in advance of this meeting. Please call (706) 613-3031 (TDD {706} 613-3115) to request an interpreter or for more information.

Wireless access will be available for general use shortly before, during, and shortly after each Mayor and Commission meeting. Connect to "A_Registered" User name: public Password: apr26

Free parking deck vouchers for citizens attending the monthly Regular Voting Meetings, Work Sessions, and Agenda Setting Meetings of the Mayor and Commission held at City Hall are available on the 2nd floor of City Hall.

Special Purpose Local Option Sales Tax -SPLOST 2020-

Citizens Advisory Committee
Mayor and Commission Work Session

March 26, 2019 - Dr. Shannon Wilder, Chair

Citizens Advisory Committee Charge

- The Citizens Advisory Committee is charged with receiving, reviewing, reporting, and recommending to Mayor and Commission the projects that the committee believes should be included within a potential SPLOST 2020 Program.
- The committee is also to provide leadership in assembling a community-based effort to ensure that the SPLOST Program successfully passes on the referendum.
- To that end, the Committee prepared a “Potential” projects list after the review, presentation, and discussion of 88 project proposals requesting about \$1.2 billion, and an additional subset of 44 alternate proposals.

SPLOST 2020 CAC Timeline

November 7, 2018: The Citizens Advisory Committee met for orientation.

November 11, 2018: Deadline to Submit SPLOST 2020 Project

December 5, 2018: The committee received the official project listing and approved the scheduling of additional dates for presentations.

January-February 2019: The committee met twice a week for 7 hours from January 7, 2019 through February 27, 2019 for project presentations and discussions and met for 2 half-day Saturday sessions for additional project discussion (Feb. 2 and 23).

March 4, 2019: The committee participated in 3 rounds of Straw Polling and discussions over a five hour period.

March 6, 2019: The committee participated in 4 rounds of Straw Polling and discussions over a six-and-half hour period.

March 8, 2019: CAC list of Potential Projects submitted to Mayor and Commission

March 26, 2019: Work Session Presentation to M&C

April 10, 2019: Public Meeting with SPLOST 2020 CAC

April 22 & 24, 2019: Straw Polling for Candidate List of Projects

April 26, 2019: Submission of Candidate Projects to M&C

Committee Process

- Due to the volume of projects, the committee heard an average of 7-8 project presentations per evening with strictly limited time of 20 minutes per project.
- One subcommittee was authorized by the committee. That subcommittee met to plan the two Saturday sessions.
- The subcommittee developed a rubric based on criteria provided by the Mayor and Commission to focus discussion of each project and determine which proposals best address Athens-Clarke County needs.
- The committee used the rubric and “dot voting exercise” to identify project support or areas of consensus at the two half-day Saturday sessions.

Project Overview

The committee reviewed 88 separate projects totaling nearly \$1.2 billion and \$5.7 million in operating costs.

- **54 projects** were submitted by ACC Departments = **\$531,462,000**
 - 1 – Airport
 - 1 - Information Technology
 - 1 - Department of Corrections
 - 2 - Economic Development
 - 2 - Public Utilities
 - 2 - Solid Waste
 - 2 - Transit
 - 3 - Police Department
 - 3 - Sustainability
 - 5 - Leisure Services
 - 6 - Fire Department
 - 10 - Central Services
 - 16 - Transportation and Public Works
- **34 projects** were submitted by community groups/citizens = **\$653,251,000**

Guiding Principles

The committee considered the following to be important guiding principles during deliberation and decision-making:

- Properly maintaining existing facilities and services is critical (e.g., “Take care of what we have.”)
- Preferable to finish some current SPLOST funded projects
- Final list should be balanced between projects with broad public appeal and critical capital projects
- Important to connect projects to community plans such as Envision Athens, ACCGOV Land Use Plan, Master Plan, etc.
- Consideration should be give to equitable geographic distribution of projects

Committee Requests

Early in the process, the committee made three requests to the SPLOST office:

1. An overview presentation of the capital budgeting process*
2. Alternate project proposals from any of the 88 submitted
3. Creation of a map of all project proposals

*The capital budgeting process overview was presented by the Manager and the Finance Director. The purpose of the presentation was to provide context for the committee regarding the financial decision-making associated with SPLOST funding and its relationship to the ACC Capital and Operating Budgets.

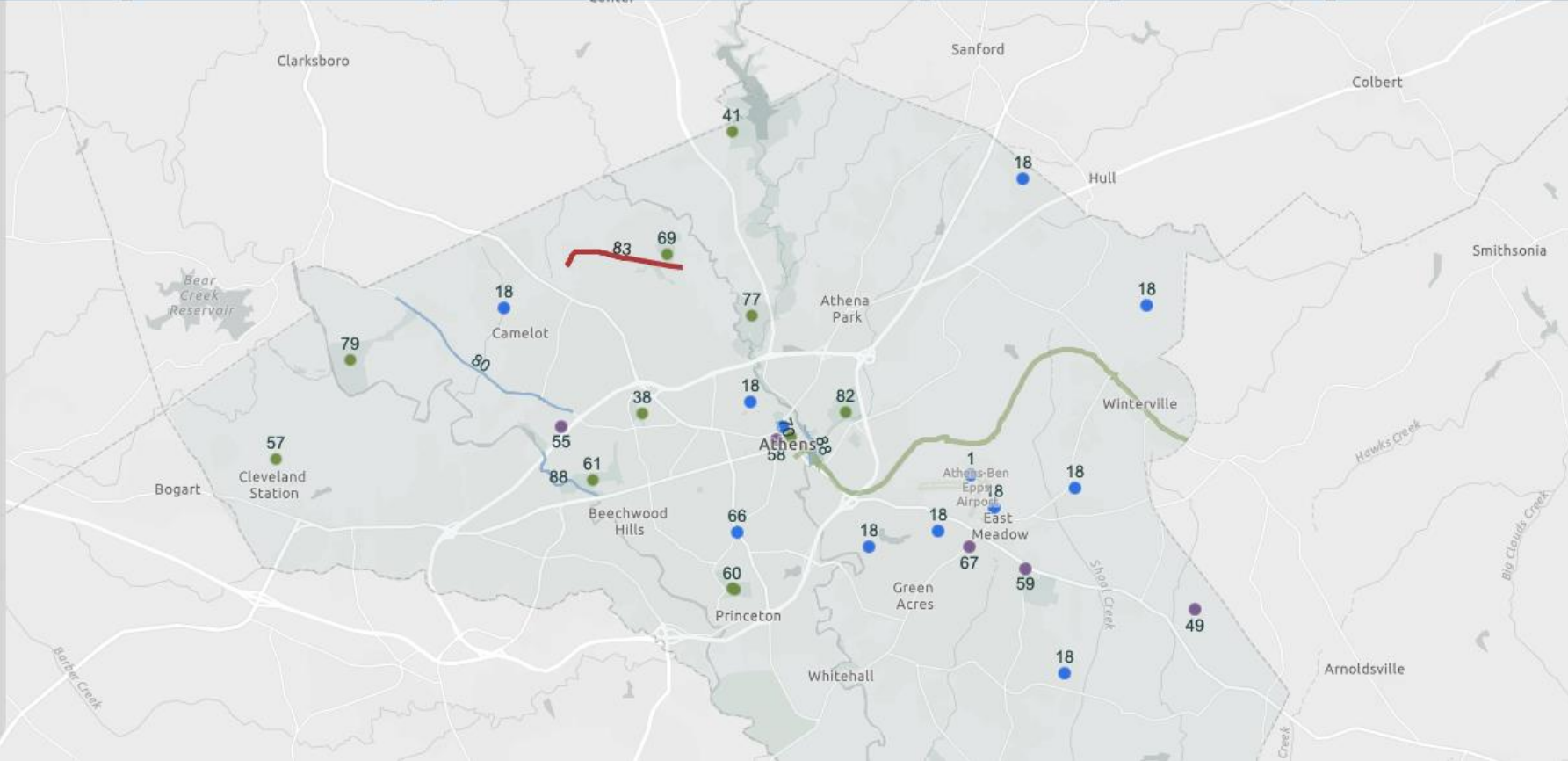
- SPLOST 2020 Projects
- Leisure Services Related Projects
- Safety Related Projects
- Transportation Related Projects
- Athens-Clarke County Government Facilities Projects
- All Other Projects
- Countywide Projects
- Potential Projects

Special Purpose Local Option Sales Tax (SPLOST)

Georgia law allows jurisdictions to use sales tax proceeds as funding for capital improvement projects that would otherwise be paid for with general fund and property tax revenues, which in many cases would present too great a burden to the local taxpayers and preclude projects from being undertaken. The sales tax revenue is authorized by Georgia law as a Special Purpose Local Option Sales Tax (SPLOST). A SPLOST is imposed upon the approval of a local referendum by the voters of Athens-Clarke County.

The following maps include the 88 projects submitted by Athens-Clarke County departments, outside organizations, and individuals for possible inclusion in the SPLOST 2020 program. The SPLOST 2020 Projects tab includes all of the 2020 projects with the exception of the 21 projects that are countywide. Those projects are listed on a separate tab titled, Countywide Projects. The other 67 projects are broken down by Leisure Services Related Projects (green), Safety Related Projects (red), Transportation Related Projects (blue), Athens-Clarke County Government Facilities (blue-grey), and All Other Projects (purple). Some projects are displayed on more than one map because they fit into more than one category; for example, Project 17 - Intersection Improvement Program is both Transportation and Safety Related.

Click on a symbol in the map to see the project name, address, and detailed project description. Projects that are countywide are not displayed on the map since they are projects that comprise the whole county.



An interactive GIS story map of all proposed and potential SPLOST 2020 Projects is available at www.accgov.com/splost2020

- Map can be viewed by All Projects, Leisure Services Related Projects, Safety Related Projects, Transportation Related Projects, ACC Government Facilities Projects, All Other Projects, Countywide Projects, and Potential Projects

Alternate Projects and Project Priorities

The committee received 44 alternate proposals totaling nearly \$327 million and \$3.4 million in operating costs.

- Once all projects were presented, the committee requested various ACC Departments to identify their “Top 5” project priorities. Lists were received from Public Works, Leisure Service, Fire Department, and Police Department.
- These priorities were important considerations in the committee’s deliberations. All projects ranked number 1 in priority by departments are on the Potential Projects list.

Selection Criteria & Considerations

The selection criteria the committee used focused on long-term contribution to countywide equity, sustainability of ACC resources, and the ongoing positive benefits for the prosperity of Athens-Clarke County in terms of—

- Economic Prosperity
- Social Well-Being
- Environmental Protection

Other Considerations:

- Possible detrimental impacts for our citizens and visitors, our environment, or negative impact on existing infrastructure or systems
- Viability of the proposed budget and increases in annual operating costs that could be borne by the ACC government.
- Projects that fund the next phase of previous SPLOST-funded projects.
- Availability of other sources of funding to achieve project outcomes. For example, ESPLOST and TSPLOST are both up for renewal twice before the end of the SPLOST 2020 cycle.
- Geographic impact and distribution

Additional Information

- The committee requested a technical presentation regarding environmental justice concerns associated with the landfill.
- The committee requested additional information on the judicial system in ACC.
- Committee members read and reviewed citizen comments that were submitted online.

Straw Polling Process

- The committee held two separate Straw Polling Sessions with the purpose of developing a list of potential projects utilizing up to 150% (\$372 million) of the estimated SPLOST 2020 budget.
- The voting system was set up for each committee member to vote for up to \$372 million worth of projects in each round of voting. Staff provided computers and interactive spreadsheets that kept a running calculation of money allocated as each member voted.
- Members could chose between Original Projects and Alternate Projects (when applicable).
- In order to reach a minimum consensus, it was intended that the committee members would vote in each round using most of their available voting dollars.

Straw Polling Process - cont'd

- After each round, each member could take 2 minutes of uninterrupted time to advocate for and against remaining projects during a Round Robin period.
- After the Round Robin, a 10 minute open discussion period could be called for with the assent of 1/3 of the committee.
- As projects were selected, the amount of funding available decreased (\$372 million LESS the dollar amount of selected projects)

Summary of 7 Rounds of Straw Polling

In each round of voting, the committee determined the number of votes needed to recommend a project as well as the minimum number needed to keep a project under consideration in future rounds (e.g., 17 votes or more = In; 3 or less = Out).

MARCH 4, 2019 STRAW POLLING RESULTS			MARCH 6, 2019 STRAW POLLING RESULTS			
Round 1 21 voters	Round 2 19 voters	Round 3 19 voters	Round 4 20 voters	Round 5 19 voters	Round 6 19 voters	Round 7 18 voters
17 or more = In 3 or less = Out	15 or more = In 3 or less = Out	15 or more = In 4 or less = Out	14 or more = In 4 or less = Out	14 or more = In 4 or less = Out	13 or more = In 4 or less = Out	12 or more = In 7 or less = Out
20 projects were included as potential projects. Funds Available for Allocation: \$372,000,000 Funds Allocated: <u>\$119,900,000</u> Unallocated Funds: \$252,100,000			14 projects were added after 7 rounds of Straw Polling. Funds Available for Allocation: \$372,000,000 Funds Allocated: <u>\$299,104,000</u> Unallocated Funds: \$72,896,000			

Summary of Results

CAC is Recommending 34 “Potential” Projects totaling \$299,104,000 (121% of SPLOST 2020 funds)

- Continuation of Previous SPLOST projects = **\$58,577,000**
- ACC Department Projects = **\$83,402,000**
- Community/Citizen Projects = **\$215,702,000**
- Increase in operating costs = **\$1,541,500**
- Alternate Projects Recommended = **\$85,551,000**
- Original Projects Recommended = **\$213,553,000**

List of Potential Projects: Straw Polling Rounds 1-3

Round One

#1: Airport Capital Improvement Plan

#18A: Live Stream Pipe Replacement Program

#32A: Fire Department Equipment

#36: Replacement of Fire Station 5

#37: High Speed Wireless Broadband

#38A: Bishop Park Renovations: Phase 1

#39: Memorial Park Renovations: Phase 1

#43: E911 Phone System Replacement

#50A: Environmental Mitigation & Restoration Program

#57A: Athens West Park

#59: Athens-Clarke County Public Libraries

#60: Bear Hollow Wildlife Trail Renovation

#69A: Holland Youth Sports Park Improvements

#77: Sandy Creek Nature Center Exhibit Modernization

#83: Vincent Drive Sidewalk

List of Potential Projects: Straw Polling Rounds 1-3

Round Two

#2: Animal Shelter Renovations

#56: Athens Welcome Center Access Improvements

#88A: Upper Oconee Water Trail

Round Three

#19A: Local, State, Federal Matching Project

#67: Gaines Youth Development Complex

Summary of Rounds 1-3:

20 Projects = **\$119,900,000**

Funds Unallocated= **\$252,100,000**

Projects required more than 2/3rds consensus in Rounds 1-3 for inclusion

List of Potential Projects: Straw Polling Rounds 4-7

Round Four

#31: Emergency Operations Center

#55A: ABHS Path to Recovery Residential Program

#61A: Beech Haven Park

#70A: Jackson Street Art Walk

#79: Tallassee Forest Park

#81: The Classic Center Arena

Round Five

#35: Headquarters, Fire Station 1, Apparatus Maintenance Shop

Round Six

#49A: New Recovered Material Processing Facility

#58: Athens-Clarke County Affordable Housing

#80: Tallassee Road Connector Shared Use-Path

#84A: Energy Sustainability Program

List of Potential Projects: Straw Polling Rounds 4-7

Round Seven

#41A: Sandy Creek Park Renovations: Phase II

#66: Five Points Pedestrian Safety Improvements

#82: Trail Creek Park: Phase III Implementation

Summary of Rounds 4-7:

14 Projects Added (34 Projects Total) = **\$299,104,000**

Funds Unallocated= **\$72,896,000**

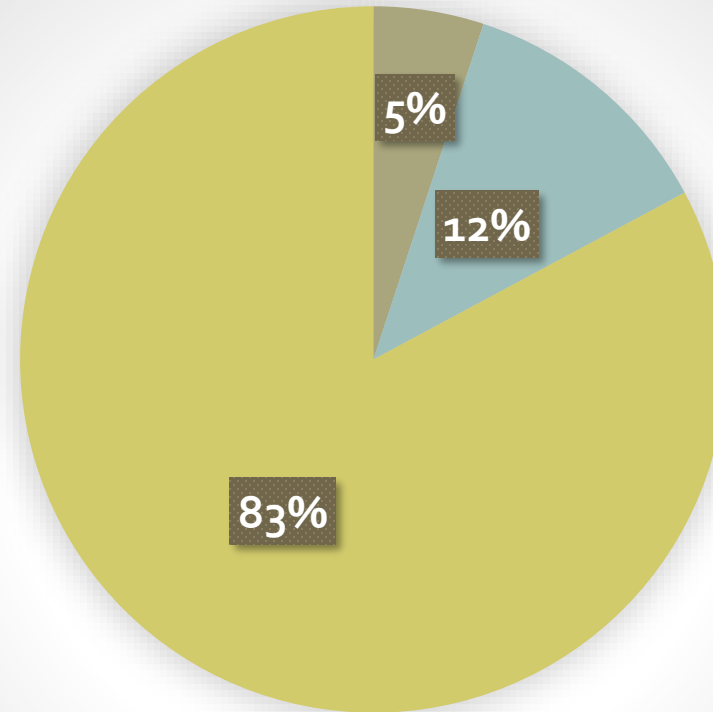
Projects required > **2/3rds consensus** in Rounds 4-5 for inclusion.

Consensus was dropped to 2/3rds in Rounds 6-7.

The committee voted to end straw polling after Round 7 and submit "Potential" Project List at 121% of SPLOST 2020 funds.

SPLOST 2020 "Potentials" % by Project Classifications

Percentage by Project Classifications



- Economic Prosperity - \$15,779,000
- Environmental Protection - \$37,229,000
- Social Well-Being - \$246,096,000

Recommended "Potential" Projects by Classification

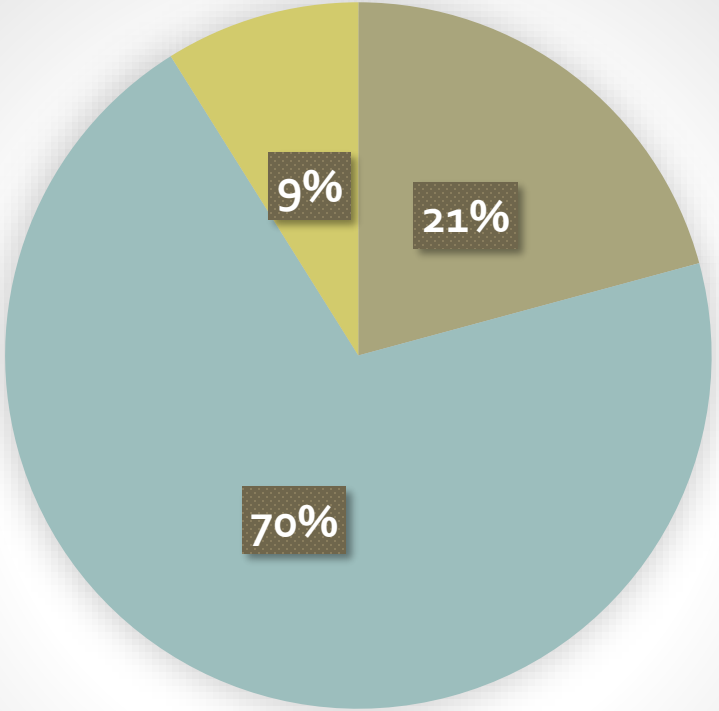
Proj. No.	Classification	Focus	Project Name	Funding Requested	Increase in Annual Operating Costs	Selected Original Project (P) or Alternate (A)
01	Economic Prosp.	Basic Facilities & Infra.	Airport Capital Imp. Plan - Local Share from Grants	\$5,257,000	\$2,000	P
02	Economic Prosp.	Basic Facilities & Infra.	Animal Shelter Renovations	\$559,000	\$0	P
37	Economic Prosp.	Quality of Life	High Speed Wireless Broadband	\$6,800,000	\$426,000	P
43	Economic Prosp.	Public Safety	E911 Phone System Replacement	\$767,000	\$150,000	P
56	Economic Prosp.	Basic Facilities & Infra.	Athens Welcome Center Access Imp.	\$1,089,000	\$10,000	P
19	Economic Prosp.	Basic Facilities & Infra.	T&PW Local, State, Federal Matching Proj.	\$1,307,000	\$0	A
			Economic Prosperity Total	\$15,779,000	\$588,000	
77	Envir. Protection	Quality of Life	Sandy Creek Nature Center Exhibit Modernization	\$308,000	(\$4,000)	P
79	Envir. Protection	Quality of Life	Tallassee Forest Park	\$3,822,000	\$170,000	p
18	Envir. Protection	Basic Facilities & Infra.	Live Stream Pipe Replacement Prog.	\$11,129,000	\$0	A
49	Envir. Protection	Basic Facilities & Infra.	New Recovered Material Processing Facility	\$8,463,000	(\$150,000)	A
50	Envir. Protection	Basic Facilities & Infra.	Environmental Mitigation & Restoration Prog.	\$2,752,000	\$53,000	A
84	Envir. Protection	Basic Facilities & Infra.	Energy Sustainability Prog.	\$10,755,000	(\$754,000)	A
			Environmental Protection Total	\$37,229,000	(\$685,000)	

Recommended “Potential” Projects by Classification – cont’d

Proj. No.	Classification	Focus	Project Name	Funding Requested	Increase in Annual Operating Costs	Selected Original Project (P) or Alternate (A)
31	Social Well-Being	Public Safety	Emergency Operations Center	\$1,421,000	\$18,600	P
35	Social Well-Being	Public Safety	Headquarters, Fire Station 1, Apparatus Maint. Shop	\$14,679,000	\$55,500	P
36	Social Well-Being	Public Safety	Replacement of Fire Station 5	\$6,444,000	\$17,400	P
39	Social Well-Being	Basic Facilities & Infra.	Memorial Park Renovations: Phase 1	\$7,884,000	\$0	P
58	Social Well-Being	Quality of Life	Athens-Clarke County Affordable Housing	\$44,485,000	\$0	P
59	Social Well-Being	Quality of Life	Athens-Clarke County Public Libraries	\$14,449,000	\$753,000	P
60	Social Well-Being	Quality of Life	Bear Hollow Wildlife Trail Renovation	\$13,614,000	\$89,000	P
66	Social Well-Being	Quality of Life	Five Points Pedestrian Safety Imp.	\$1,862,000	\$2,000	P
67	Social Well-Being	Quality of Life	Gaines Youth Development Complex	\$15,452,000	\$0	P
80	Social Well-Being	Quality of Life	Tallassee Road Connector Shared Use-Path	\$9,465,000	\$97,000	p
81	Social Well-Being	Quality of Life	The Classic Center Arena	\$58,879,000	\$10,000	p
82	Social Well-Being	Quality of Life	Trail Creek Park: Phase III Implementation	\$4,440,000	\$50,000	p
83	Social Well-Being	Basic Facilities & Infra.	Vincent Drive Sidewalk	\$1,877,000	\$0	P
32	Social Well-Being	Public Safety	Fire Department Equip.	\$2,884,000	\$35,000	A
38	Social Well-Being	Quality of Life	Bishop Park Renovations: Phase 1	\$9,883,000	\$76,000	A
41	Social Well-Being	Basic Facilities & Infra.	Sandy Creek Park Renovations: Phase II	\$3,173,000	\$129,000	A
55	Social Well-Being	Basic Facilities & Infra.	ABHS Path to Recovery Residential Prog.	\$7,091,000	\$10,000	A
57	Social Well-Being	Quality of Life	Athens West Park	\$1,810,000	\$0	A
61	Social Well-Being	Quality of Life	Beech Haven Park	\$6,084,000	\$179,000	A
69	Social Well-Being	Quality of Life	Holland Youth Sports Park Usability & Safety Imp.	\$14,718,000	\$84,000	A
70	Social Well-Being	Quality of Life	Jackson Street Art Walk	\$4,585,000	\$12,000	A
88	Social Well-Being	Quality of Life	Upper Oconee Water Trails	\$917,000	\$21,000	A
			Social Well-Being Total	\$246,096,000	\$1,638,500	

SPLOST 2020
"Potentials"
% by Project
Focus

Percentage by Project Focus

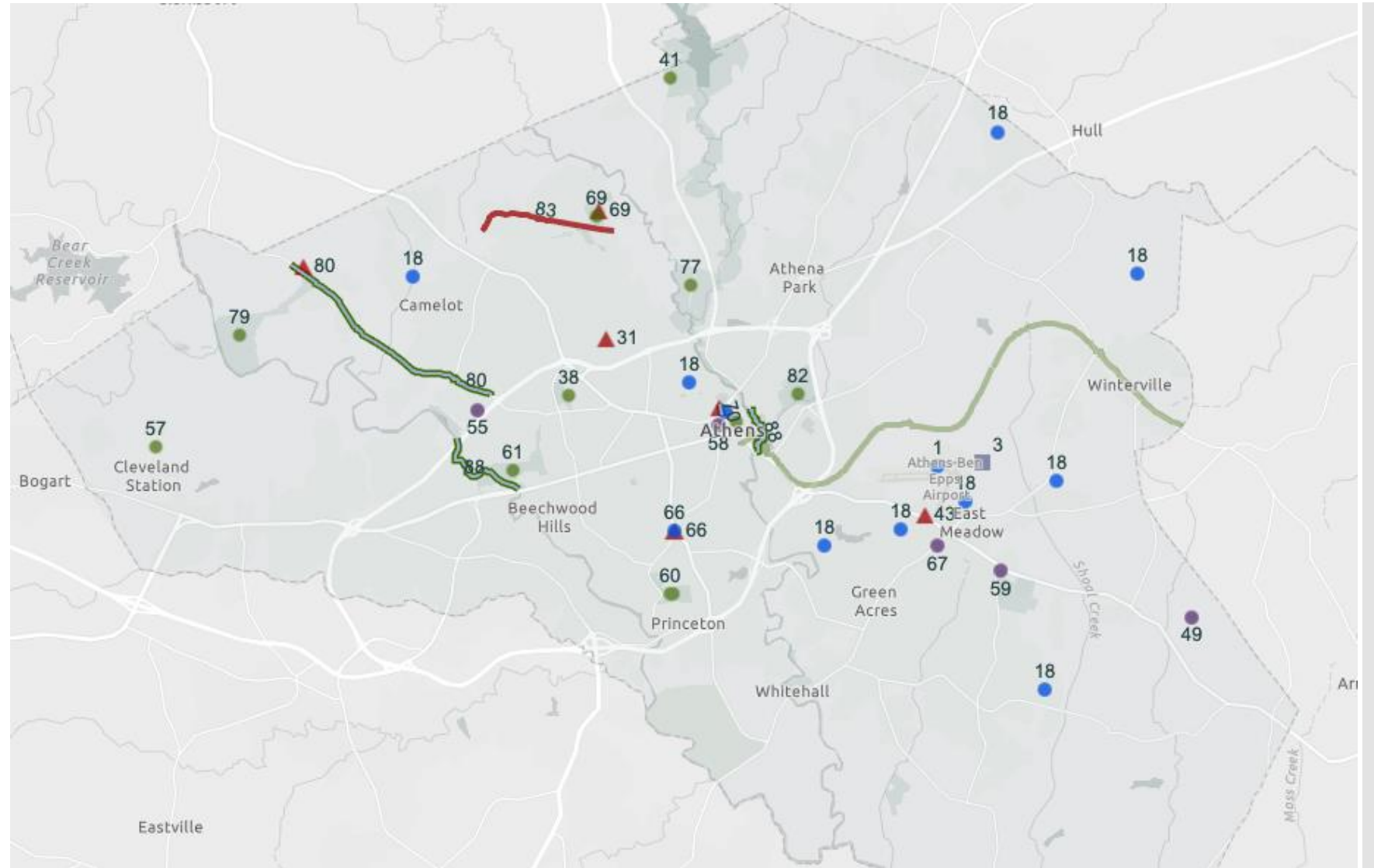


- Basic Facilities and Infrastructure - \$61,336,000
- Quality of Life - \$211,573,000
- Public Safety - \$26,195,000

Summary of Results

- 34 Project are Recommended as Potential Projects = **\$299 million**
- 44 Projects are Not Recommended = **\$652 million**
- 10 Projects are “Neither Recommended nor Rejected” = **\$127 million** (\$70 million of this is #5: New Judicial Center)
- “Potential” Projects range in cost from \$300,000 to \$58 million

Geographic Distribution of Potential Projects



An interactive GIS story map of all proposed and potential SPLOST 2020 Projects is available at www.accgov.com/splotst2020

Reflections on SPLOST 2020 CAC Process

Overall, the SPLOST 2020 CAC believes this is a good “first draft” that represents the committee’s differing perspectives of community wants and needs with a balance between—

- Large/Expensive and Smaller/Less expensive projects
- County-wide vs. geographically focused projects
- ACC department proposals and Community/Citizen proposals

SPLOST 2020 CAC found consensus around projects that—

- Promote the environment and sustainability
- Promote workforce development and job creation
- Support children, youth, and families
- Connect to the Envision Athens plan
- Represent urgent public safety issues
- Provide services to underserved areas of the community
- Improve and maintain community amenities that have been “loved to death”
- Provide cost savings and relieve pressure on general fund
- Leverage matching funds for potential sources of grant funding
- Provide continuation funds for SPLOST projects (\$58 million)

Reflections on SPLOST 2020 CAC Process (2)

- ACC Departments could have collaborated on proposals (e.g., combined or share space) and prioritized proposals before submission.
- Due to the volume of projects submitted, there are MANY projects that are vital in some respects and that would do a lot of good for many across the community that cannot be funded by SPLOST 2020 alone, particularly if multiple large projects are funded.

ESPLOST and TSPLOST will both be up for renewal twice during the life of SPLOST 2020.

- Currently, \$51 million of projects on our “Potentials List” are eligible for ESPLOST and TSPLOST funding.
- Eligibility for these funds and projects receiving current TSPLOST funding did factor into projects that were not recommended (e.g., Firefly Trail, Greenway, Pedestrian and Bicycle Improvements, Transit Vehicles).

Project Discussions (1)

CAC spent a lot of time discussing “Big Ticket” projects that together = \$172 million

- #5: New Judicial Center (\$70 million), #58: ACC Affordable Housing (\$44 million), and to a lesser extent #81: Classic Center Arena (\$58 million)

#58 ACC Affordable Housing and #81 Classic Center Arena are both on the recommended “Potentials” List

#58: ACC Affordable Housing

- CAC generally supportive of the concept and need to address issue
- High priority of affordable housing solutions in the Envision Athens action plan was strong consideration for many
- Many concerns about the lack of information available to the committee
- For some, lack of specificity in the proposal was a barrier to support, especially given the price tag.

Project Discussions (2)

#81: Classic Center Arena

- The Classic Center Arena reached consensus > 2/3rds in Round 4 of voting.
- Overall, the CAC felt this was an exciting project for downtown Athens that could provide additional, needed jobs in the hospitality sector, which is a strong economic driver in ACC.

Positive Elements of the Proposal included—

- No additional operating or capital maintenance expenses
- Commitments by private investors to lower cost to taxpayers
- Could be major catalyst for local business and job growth, adding 600 jobs
- Commitment to workforce training programs such as Bread for Life, Career Pathway at Athens Community Career Academy, add programs at Piedmont and Athens Technical College
- Connection to the riverfront could allow Athens to do something akin to Greenville or Columbus
- Potential for additional sales tax revenue and boost to area businesses
- Potential to bring in much more diverse offerings for entertainment and conventions

Concerns—

- Will jobs provide a living wage?
- Does the Classic Center employ a diverse workforce (% underrepresented and minority employees)? Are they ACC residents?
- Are there pathways to career advancement?
- Can this project be done with additional additional private investment and fewer public funds?

Project Discussions (3)

#5: New Judicial Center was by far our most discussed and debated project with considerable support and considerable dissent.

- This project did not reach consensus in any of the 7 rounds of voting.
 - It did receive 2/3rds vote in Round 5, however the threshold for inclusion was above 2/3rds for that round.
- The committee worked hard to educate ourselves on this project.
 - Some committee members participated in courthouse tours
 - The CAC requested additional information on the judicial system which was provided by T.J. Bement, State Courts Administrator for the 10th Judicial Circuit
 - Viewed M&C work session on this topic
- Even for supporters of this project, there was considerable concern about the cost at \$70 million and whether creative options had been explored for this project.
 - CAC would have liked to see an alternate project. The “package” of projects related to this (i.e., Municipal Center, Courthouse Renovation) were not presented as viable alternate projects given space needs. Very little time was spent on any of these proposals.

Project Discussions (4)

#5: New Judicial Center

Support for this project was tied to the need for better and more appropriate space for judicial services, and the important functions such a facility could provide as a center for civic life.

- Community has outgrown current courthouse space; the age of the facility, changing nature of courthouse functions, and rise in population are factors
- Substandard work conditions for courthouse employees
- Houses services that benefit the entire community (e.g., marriage certificates, children and family services, tax and probate issues, record keeping, etc.)
- Inadequate facilities for jurors with virtually no accessibility
- No space for attorneys to confer with clients privately
- Great concern was raised over the design of holding cells and the conditions generally for inmates and juvenile offenders to insure their dignity
- Safety and security concerns due to space and design constraints
- Juvenile Court space is clearly inadequate for serving children, families, and advocates
- Consolidation of activities could provide better access to services for all citizens, faster adjudication for those awaiting trial, new wrap around services for families
- Some saw this as an opportunity for the community to address criminal justice reform and serious issues with justice system

Project Discussions (5)

#5: New Judicial Center

Opposition to this project went very deep and touched on systemic issues in our justice system both nationally and locally.

- CAC members expressed concerns about the fairness of the criminal justice system, particularly the disproportionate representation of African Americans who are incarcerated.
- There were questions about the social implications of spending a significant amount of money on a facility that is perceived as being unfair to many in our community.
- Will this facility perpetuate the status quo or lead to reforms? There was skepticism that adequate thought had been given to this question in the design and development of this project.
- Some members favored investing in youth development projects and other efforts to address criminal justice reform.
- Some also questioned the space allocation needs for this project.
- Could this project also be a target that could potentially derail all of SPLOST 2020?

Thank you to SPLOST 2020 CAC Members!

- Carl Blount (M)
- Robert Miles (M)
- Laura W. Carter (D1)
- Dr. Cshanyse Allen (D1)
- Frances Berry (D2)
- Lora Thompson (D2)
- David Griffin (D3)
- Adam Shirley (D3)
- Sara Beresford (D4)
- Amy Stone (D4)
- Katrina Evans (D5)
- Jennifer Zwirn (D5)
- John Aitkens (D6)
- Jim Weck (D6)
- Denny Galis (D7)
- Thomas P. Lauth (D7)
- Rob Trevena, Vice Chair (D8)
- Dr. Shannon Wilder, Chair (D8)
- Shane Blackwell (D9)
- Tracy Davenport (D9)
- Dr. LaKeisha Gantt (D10)
- Dr. Marilyn Wolf-Ragatz (D10)

Thank you to Keith Sanders, SPLOST Project Administrator and the Unified Government of Athens-Clarke County SPLOST Office staff.

Questions?

Appendix A: List of Recommended “Potential” Projects by Project Number

01	Airport Capital Imp. Plan - Local Share from Grants
02	Animal Shelter Renovations
18A	Live Stream Pipe Replacement Prog.
19A	T&PW Local, State, Federal Matching Project
31	Emergency Operations Center
32A	Fire Department Equipment
35	Headquarters, Fire Station 1, Apparatus Maintenance Shop
36	Replacement of Fire Station 5
37	High Speed Wireless Broadband
38A	Bishop Park Renovations: Phase 1
39	Memorial Park Renovations: Phase 1
41A	Sandy Creek Park Renovations: Phase II
43	Eg11 Phone System Replacement
49A	New Recovered Material Processing Facility
50A	Environmental Mitigation & Restoration Prog.
55A	ABHS Path to Recovery Residential Prog.
56	Athens Welcome Center Access Imp.
57A	Athens West Park
58	Athens-Clarke County Affordable Housing
59	Athens-Clarke County Public Libraries
60	Bear Hollow Wildlife Trail Renovation
61A	Beech Haven Park
66	Five Points Pedestrian Safety Imp.
67	Gaines Youth Development Complex
69A	Holland Youth Sports Park Usability & Safety Imp.
70A	Jackson Street Art Walk
77	Sandy Creek Nature Center Exhibit Modernization
79	Tallassee Forest Park
80	Tallassee Road Connector Shared Use-Path
81	The Classic Center Arena
82	Trail Creek Park: Phase III Implementation
83	Vincent Drive Sidewalk
84A	Energy Sustainability Prog.
88A	Upper Oconee Water Trails

Appendix B
List of Projects Not
Recommended:
44 Projects = \$652
million

03	Economic Prosp.	Basic Facilities & Infra.	Facilities Life Cycle Equip./Systems Replacement Prog.
06	Economic Prosp.	Basic Facilities & Infra.	New Judicial Center - Optional Parking Deck
07	Economic Prosp.	Basic Facilities & Infra.	New Judicial Center - Renovate Courthouse for Municipal
08	Economic Prosp.	Basic Facilities & Infra.	New Municipal Bldg - Building Construction
09	Economic Prosp.	Basic Facilities & Infra.	New Municipal Bldg - Old Courthouse Security Imp.
10	Economic Prosp.	Basic Facilities & Infra.	New Municipal Bldg - Optional Parking Deck
11	Economic Prosp.	Public Safety	Public Safety Vehicles Replacement Prog.
12	Economic Prosp.	Public Safety	New Corrections Facility
13	Envir. Protection	Basic Facilities & Infra.	Areawide Stormwater Imp. Prog.
14	Social Well-Being	Basic Facilities & Infra.	Bicycle Imp. Prog.
15	Envir. Protection	Basic Facilities & Infra.	Bridge Imp. Prog.
16	Social Well-Being	Public Safety	Fire Station Signal Preemption
17	Economic Prosp.	Basic Facilities & Infra.	Intersection Imp. Prog.
20	Economic Prosp.	Basic Facilities & Infra.	North Avenue Bridge Replacement & Intersection Proj.
21	Economic Prosp.	Basic Facilities & Infra.	Pavement Rehabilitation
22	Social Well-Being	Basic Facilities & Infra.	Pedestrian Imp. Prog.
23	Economic Prosp.	Basic Facilities & Infra.	Regional Stormwater Facilities
24	Economic Prosp.	Basic Facilities & Infra.	Sign Replacement Prog.
25	Economic Prosp.	Basic Facilities & Infra.	Smart City Transportation Proj.
26	Economic Prosp.	Basic Facilities & Infra.	Traffic Calming Prog.
27	Economic Prosp.	Basic Facilities & Infra.	Traffic Signal Replacement Prog.
28	Social Well-Being	Public Safety	Vision Zero Prog.
29	Economic Prosp.	Basic Facilities & Infra.	Industrial & Commercial Product Development
30	Economic Prosp.	Basic Facilities & Infra.	Innovation Infrastructure
33	Social Well-Being	Public Safety	Fire Department Training Center Imp.
34	Social Well-Being	Public Safety	Hazard Mitigation Strategies
42	Envir. Protection	Basic Facilities & Infra.	The Cook's Trail Bridge & Boardwalk Replacement Proj.
44	Economic Prosp.	Public Safety	Police Vehicles
45	Economic Prosp.	Public Safety	Public Safety Training Center
46	Economic Prosp.	Basic Facilities & Infra.	Water Reuse Prog.
47	Economic Prosp.	Basic Facilities & Infra.	Water Transmission Grid Imp.
54	Envir. Protection	Basic Facilities & Infra.	Transit Vehicle Replacements & Expansion Vehicle Prog.
63	Economic Prosp.	Basic Facilities & Infra.	Downtown Imp. Prog.
64	Social Well-Being	Quality of Life	Dudley Park Master Plan Imp. for Completion
65	Social Well-Being	Quality of Life	Firefly Trail Extension & Completion
68	Envir. Protection	Quality of Life	Greenspace Acquisition Prog.
73	Social Well-Being	Quality of Life	New Facility for Athens Creative Theatre
74	Social Well-Being	Quality of Life	Oconee Rivers Greenway Proj.
75	Social Well-Being	Quality of Life	Quality Childcare Center Partnership Prog.
76	Social Well-Being	Quality of Life	Rail Trail Expansion Proj.
78	Social Well-Being	Quality of Life	Southeast Clarke Park Enhancements
85	Envir. Protection	Basic Facilities & Infra.	Bicycle & pedestrian safety on Agriculture and Brooks Dr
86	Economic Prosp.	Basic Facilities & Infra.	Flint, Michigan Avoidance Proj. for ACC
87	Envir. Protection	Quality of Life	Glass Tower at MLK & North Avenue

Appendix C
 List of Projects
 Neither
 Recommended Nor
 Rejected:
 10 projects = \$127
 million

04	Economic Prosp.	Quality of Life	Gateway & Corridor Visual Enhancements
05	Economic Prosp.	Basic Facilities & Infra.	New Judicial Center - Building Construction
40	Social Well-Being	Basic Facilities & Infra.	Parks Facilities Imp.
48	Envir. Protection	Quality of Life	ACC Recycling Creative Reuse Space & Facility Relocation
51	Envir. Protection	Basic Facilities & Infra.	Renewable Energy Prog.
52	Envir. Protection	Quality of Life	Sustainability Investment Prog.
53	Economic Prosp.	Basic Facilities & Infra.	Transit Bus Stop & Transfer Facilities Imp. Prog.
62	Social Well-Being	Quality of Life	CCSD High School Athletic Field Upgrades
71	Economic Prosp.	Quality of Life	Little Athens Children's Museum Build Out
72	Social Well-Being	Basic Facilities & Infra.	Mobile Research Laboratory