

Athens-Clarke County Police Department

MISSION & GOALS FY 11

MISSION

Our mission, as a nationally accredited law enforcement agency, is to form partnerships with law abiding persons which result in every neighborhood being safer as residents enjoy a higher quality of life.

VISION

Our vision is to eliminate crime, the fear of crime and general disorder in our communities.

VALUES

Our values include respecting the dignity and worth of all people as we establish ethically based problem-solving partnerships with our neighborhood residents and the community at large.

ACTION PLAN

Therefore, our budget service plan is designed to reduce victimization throughout our venue, to ensure institutionalization of Leadership in Police Organizations (LPO) and Problem Solving Principles, and to adhere to the Rule of Law.

GOALS

Promote the vision, leadership and management required for shared responsibility with the citizenry by institutionalizing Leadership in Police Organizations training and philosophy, Community Oriented Policing, and Problem-Solving in partnership with the citizenry to ensure continuous police systems improvement by:

- Implementing and institutionalizing the LPO principles in the ACCPD and to become a national IACP Center of Excellence.
- Reducing Part I Violent Crime by 15% in calendar year 2010 (FY 11) in comparison with 2009.
- Reducing total Part I Crime by 3% in calendar year 2010 (FY 11) in comparison with 2009.
- Maintaining the 911 Communication Center attrition rate to 10% or less for calendar year 2010 (FY 11).
- Attaining a minimum of 9,000 annual hours of work from recruited volunteers (interns, advocates, seniors, etc.) during FY 11.
- Reducing the opportunities for crime and reducing the fear of crime through assigning staff to specific business and residential association meetings to proactively prevent crime.
- Continuing to emphasize institutionalizing the Family Protection Plan components and desired outcomes as well as establish a juvenile investigator during FY 11.
- Providing for our employees an environment in which to work that is sensitive to their needs, and conducive to the accomplishment of the highest quality of work.
- Improving the quality of life in every neighborhood via police-citizen partnership based on the principles of LPO and continuous improvement.

- Actively conduct with federal, state and local resources initiatives designed to lower the illegal possession and usage of firearms.
- Actively conduct with federal, state and local resources anti-drug initiatives designed to lower the illegal sell and possession of controlled substances.

OBJECTIVES

- Implement the optimal schedule and geographical placement of all personnel and resources to respond appropriately to all citizen concerns given personnel allocation constraints.
- Re-acquire the Mayor and Commission's adoption of the International Association of Chiefs of Police/Police Executive Research Forum's recommended staffing model for metropolitan statistical areas' core counties/cities and fund 20% of the actual staffing deficit in FY11 and FY12.
- Attain a commitment from the elected and appointed officers to complete and implement the results of a task analysis/job market survey for public safety positions.
- Continue the emphasis on developing an integrated justice mobile field reporting system. This system would properly support and enhance crime analysis, personnel allocation, the Assigned Vehicle Program, the Early Personnel Warning System, Anti-Biased Based Policing Procedures, and other data driven systems required to lead a nationally accredited, medium sized police department. .
- Ensure that police majors are utilizing varied tools to problem solve "repeat call" incidents beyond the "arrest solution."
- Ensure that police majors and captains are utilizing varied tools to problem solve "repeat offender" issues to prevent multiple and serial victimization of one or more individuals by an offender(s).
- Ensure the Centralized Criminal Investigation (CCI) continues to maintain and support a "targeting" system aimed at repeat offenders who, as a class, commit five (5) to eight (8) additional crimes after warrants have been issued for their arrest. CCI is to aim its efforts along the lines of the Safe Neighborhood federal initiative in an attempt to arrest, at a minimum, the 240 most violent felons and habitual property criminals and/or illegal drug suppliers impacting ACC.
- CCI must during FY11 assign a police sergeant to specifically coordinate the ACC Safe Neighborhood Initiative and report directly to a Command Officer for this purpose.
- Institutionalize during FY11, with training scenarios, the communications interoperability capacities developed during FY10 by the 911 Communications Division.

PERFORMANCE MEASURES

	Actual			Forecast	
	<u>FY07</u>	<u>FY08</u>	<u>FY09</u>	<u>FY10</u>	<u>FY11</u>
<u>Police and E911 Center</u>					
1 Calls Received via 911	132,114	137,786	131,906	132,800	133,700
2 Citations Issued	48,303	47,993	38,296	32,868	32,000
UTC Only	38,976	37,587	31,212	28,158	28,500
Red Light Camera	9,327	10,406	7,084	4,710	3,500
3 Motor Vehicle Accidents/MVA Reports	6,846	6,581	6,430	6,213	6,150
Motor Vehicle Accidents with Injury	1,104	1,068	1,154	1,159	1,065
Motor Vehicle Accidents with Fatality	12	15	12	13	10
4 Incident Reports Written	23,128	23,967	23,337	23,686	23,800
Arrests Made	6,185	6,581	6,047	6,133	6,300
Total Part I Crimes Investigated	6,653	6,808	7,044	7,226	7,210
Part I Crimes Investigated	2,814	2,915	2,802	2,832	2,890
Actual Part I Crimes	6,528	6,685	7,148	7,407	7,350
Part I Crime Unfounded	125	123	88	124	140
Part I Crime Total Clearance	1,390	1,433	1,276	1,563	1,625
Part I Crime Cleared by Arrest & Warnt.	835	908	969	1,038	1,100
Part I Crimes Exceptionally Cleared	430	402	219	401	410
5 Latent Comparison - AFIS Prints Subt.	285-333	545-505	597-419	376-235	400-250
Latent /AFIS Positive Comparisons.	95/44	211/46	148-33	95-30	200-48
Forensic Calls-Lab Processing	901-335	1022-525	934-464	752-483	827-531
Marijuana Tests	235	197	184	225	245
6 Family Violence Incidents Reported	1,349	1,439	1,733	1,811	1,795
7 Training Hours Received	28,422	24,340	28,710	24,000	24,000
8 Reverse 911 Contacts	74,521	33,494	15,486	5,000	0
9 Crime Prevention Programs/Contacts with Citizens*	159,515	13,702*	19,501*	19,500*	20,000*
* Includes ONLY Direct Contacts with Citizens					
10 Internal Investigations	16	15	12	15	15